MEMORANDUM FOR SEE DISTRIBUTION


1. This directive changes the way the Army will do business and the governance processes for managing network modernization and the acquisition of information technology (IT) systems and equipment. This change is made in an effort to ensure that the Army's investment in network and IT capabilities is comprehensive and synchronized through use of a portfolio management approach.

2. The Army has made great progress in our deployable network capabilities using capability set management. Effective immediately, we will apply this same approach to modernize the network and IT acquisitions. The entire network must be treated as a single entity, unified from the Global Information Grid to the installation to the farthest tactical edge, and provide the integrated capabilities that support a seamless link from home station, through the enterprise, to the lone dismounted Soldier in theater. This means the Army must design, develop, acquire and field the network in a comprehensive, synchronized manner. Capability set management will cut across functional areas and focus on three primary objectives: building capacity, improving security and delivering enterprise services to the entire force.

   a. The capability set management approach will consist of a defined hardware and infrastructure baseline, and an approved suite of common applications and services selected at the enterprise level for the entire Army. This baseline and suite of applications and services will create the standardization necessary to ensure interoperability, reduce costs and simplify network defense. Additionally, these components will complement each other to ensure the most effective and secure Army capability that is also efficient. For example, the Army will no longer purchase end-user devices for which bandwidth is insufficient, nor improve transport infrastructure while retaining equipment that is generations old.

   b. The capability set will be fielded incrementally according to a prioritized schedule set by the Deputy Chief of Staff, G-3/5/7 (DCS, G-3/5/7).

   c. The capability set will be reexamined and updated on a regular schedule to capture new requirements, eliminate obsolete requirements and allow for the insertion of the latest, most effective technology and equipment as it becomes available.

3. To make the capability set management approach a reality, the Army Chief Information Officer (CIO)/G-6, in coordination with Assistant Secretary of the Army for Acquisition, Logistics and Technology (ASA(ALT)) and DCS, G-3/5/7, will deliver
capability set requirements to the appropriate Senior Review Group (SRG), chaired by the Under Secretary of the Army.

4. For the capability set management approach to produce the integrated network the Army requires, it must apply to the entire Army without exception. Accordingly, investments and expenditures on network and IT capabilities must comply with the Army's approved IT standards and architecture, as determined through the Network Mission Area and the Army Request for IT Process. This compliance requirement includes network-related expenditures using operation and maintenance funds. The CIO/G-6, with the support of the ASA(ALT) and the Assistant Secretary of the Army (Financial Management and Comptroller), will closely monitor procurements and budget execution to ensure compliance with this policy.

5. The CIO/G-6, in conjunction with the DCS, G-3/5/7 and the ASA(ALT), will develop and publish a comprehensive plan in the coming months. This comprehensive plan will lay out a path to Network 2020 and beyond that aligns the Army with the Joint Information Environment. Your input is vital to formulating an aggressive yet achievable plan.

6. A cutting-edge, end-to-end network is essential for every Army mission; a robust, versatile, lethal force cannot exist in the 21st century environment, under tightening fiscal conditions, without a capability set management approach. Successful provision of this capability to our Soldiers, Civilians and decision makers demands the full cooperation of all our senior leaders.

7. The provisions of this directive are effective immediately and apply to the Active Army, the Army National Guard/Army National Guard of the United States and the U.S. Army Reserve.

8. The Army CIO/G-6 is the proponent for this policy and will incorporate the provisions of this directive into Army Regulation 25-1 (Army Information Technology), the Army Planning and Programming Guidance, and the Army Programming Guidance Memorandum as soon as practical.

9. This directive is rescinded upon publication of the revised Army Regulation 25-1.

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